# Waller Independent School District Holleman Elementary 2021-2022 Campus Improvement Plan



## **Mission Statement**

The district believes that all students can be successful learners and graduate with skills that will allow them to compete in the twenty- first century workplace. It is therefore the intent of the district to serve all students regardless of their ability, environment, or national origin. Student will be provided opportunities to develop intellectually, physically, and socially through a quality system of teaching and learning. Through these opportunities, students will become responsible and productive members of a constantly changing society and world.

## Vision

At Holleman, we empower scholars to achieve their maximum potential through an engaging and supportive learning environment. We are a dedicated family that inspires a love of literacy and critical thinking. We embrace our diversity and are committed to developing a culture of compassion, innovation, and real world problem solving.

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# **Comprehensive Needs Assessment**

#### **Needs Assessment Overview**

The Holleman Elementary School needs assessment process is described below. The schools comprehensive needs assessment committee met and formed subcommittees to evaluate the previous year's data. The subcommittees were: Demographics, Student Achievement, School Culture and Climate, Staff Quality/Professional Development, Curriculum Instruction and Assessment, Family and Community Involvement, School Context and Organization, and Technology. The committees evaluated program evaluations, survey results, and the following data: 20-21 enrollment data on snapshot, campus at-risk indicators and numbers on campus, 2020 Campus Report Card, 2020 TELPAS results, 2019-2020 retention information, T-TESS rubric, curriculum, scope and sequence, end of unit assessments/benchmark assessments, universal screeners, discipline data from 19-20 and 20-21, campus compacts, and campus technology inventory. Documentation of the process includes meeting minutes, agenda, sign-in sheets, subcommittee folders with data reviewed and findings (completed worksheets from the Region 20 CNA tool), and the Holleman Comprehensive Needs Assessment Summary.

#### **Demographics**

#### **Demographics Summary**

#### Demographics:

The student population of Holleman Elementary School is: 9.3% African American, 30.93% White, 1% Asian, 56.76% Hispanic, 0% Native American, 2.25% Two or More Races, 0% Pacific Islander, 49.25% Male, 50.75% Female, 63.10% low socioeconomic status.

Holleman is proud that 100% of the instructional staff is highly qualified (teachers and instructional aides)- 4.1% African American, 59.1% White, 2% Asian, 32.7% Hispanic, 0% Native American, 2% Two or More Races, 0% Pacific Islander, 8.2% Male, 91.8% Female.

The average daily attendance rate for students is 88.32%. The percent of students with disciplinary placement is 10%.

#### **Special Programs:**

Our School-wide Title I program consists of parent involvement activities, computer based intervention programs, reading and/or math campus based interventionists, campus academic tutors for core subject areas, summer programming for identified students, and professional development.

Our State Compensatory Education program (SCE) consists of additional academic tutors, instructional aides to assist at-risk students, home bound instruction, and summer programming for identified students.

Our Title II program consists of subject area curriculum coordinators that provide embedded professional development for our staff, assistance with teacher certification exams to meet the requirements of NCLB highly qualified, supplemental materials to assist the HR department in recruiting highly qualified employees, and professional development outside the district, as well as consultants hired within the district to provide professional development.

Our Title III program consists of computer based intervention programs, bilingual campus academic tutors for core subject areas, bilingual LEP campus based interventionists, sheltered instruction and ESL certification trainings, summer programming for identified students, and parent involvement activities.

Our Special Education program is directed by a series of laws, all of which stem from the federal statute, the Individuals with Disabilities Education Act (IDEA). Now, compliance with federal law in the provision of services to students with disabilities is mandated and enforced through funding. Funds to support the excess costs of special education are generated through block grants to the states, who then disburse these monies to local education agencies (LEAs). These funds are used for such things as: salaries for support and related service staff, to purchase specially designed materials for instructional purposes, to provide training to campuses and support staff, to purchase special

supplies and materials for students who are served in special education. Federal funds must be used to supplement and not supplant state and local special education funds.

Holleman has 54.12% free lunches and 6.93 reduced lunches.

Within special programs in Holleman Elementary School, we serve a number of students.

The number of students served are:

At Risk students: 415

Bilingual students: 179, ESL students: 53

Gifted and Talented students: 24

504 students: 46

Special Educations students: 91

#### **Demographics Strengths**

Holleman Elementary has many strengths. Some of the most notable demographics strengths include:

- Balanced focus on pushing students at different educational levels.
- Strong GT program
- LEP Services
- Families are moving to the area for our schools. Our families value education and we have many supportive parents and students who are committed to success.
- Highly qualified teachers and paraprofessionals

#### **Problem Statements Identifying Demographics Needs**

**Problem Statement 1:** With an increase in the number of Special Education students, as well as, the addition of the RESET and ISET programs, it is important we have an adequate amount of staff to meet the needs of our students. **Root Cause:** We will need to ensure Special Education students' service minutes are being met, minutes are being made up when staff is out, and scheduling is consistent and correct.

#### **Student Achievement**

#### **Student Achievement Summary**

Holleman Elementary School had 94% of eligible students participate in the 2020-2021 STAAR state assessments. We received the following scores for Math, Reading, Writing, and Science.

#### Math:

3rd grade - 56.86% of students met standard or scored above

4th grade - 54.74% of students met standard or above in English 50% of students met standard or above in Spanish

5th grade - 77.19% of students met standard or above in English 80% of students met standard or above in Spanish

#### Reading:

3rd grade - 63.73% of students met standard or above

4th grade - 52.13% of students met standard or above in English

71.43% of students met standard or above in Spanish

5th grade - 65.79% of students met standard or above in English

60% of students met standard or above in Spanish

Writing (4th): 44.21% of students met standard or above in English 57.14% of students met standard or above in Spanish

Science (5th): 60.53% of students met standard or above in English

#### 70% of students met standard or above in Spanish

The 2020-2021 school year was not rated by the state, and the 2019-2020 state testing did not take place due to the COVID-19 epidemic.

#### **Student Achievement Strengths**

Holleman Elementary has a population of hard-working, high achieving students. The campus is proud of many different student achievement strengths including:

- Integration of technology
- Targeted Tier I instruction
- Prescriptive and targeted intervention groups
- Our overall instructional reading levels have improved due to implementation of Readers and Writers workshop.

#### **Problem Statements Identifying Student Achievement Needs**

**Problem Statement 1:** We need to determine ways to refine and focus our Tier I practices to grow all students. **Root Cause:** We want to continue to grow our meets and masters students, as well as those at approaching grade level.

**Problem Statement 2:** We need to develop data driven, research based responses to address the needs of all students during Bulldog University. **Root Cause:** We need to make sure we are reaching all students, including those in the meets and masters grade level categories.

**Problem Statement 3:** We need collaboration between our general education teachers and In-class support teachers/paraprofessionals. **Root Cause:** We want to put an increased focus on the co-teach/co-support model during our professional development and highlight when staff is using this model effectively.

#### **School Culture and Climate**

#### **School Culture and Climate Summary**

One of the core beliefs of Holleman Elementary School is to provide an engaging learning environment for all learners. Our motto is, "A Great Place to Learn." Quality of work is expected for all involved stakeholders on our campus. Decisions are data driven, to provide our staff the appropriate resources needed to perform their jobs. Teachers would like to have more say in campus wide decisions, and we need to look at a survey for our stakeholders.

#### **School Culture and Climate Strengths**

Holleman Elementary celebrates these strengths:

- Staff and students feel safe.
- Staff members have a clear understanding about their jobs.
- Administration treats staff with respect.
- Students have opportunities to attend tutoring, clubs, and enrichment activities.
- Implementation of school-wide PBIS program has had a positive impact on our school culture.
- Collaboration is encouraged and practiced.

#### **Problem Statements Identifying School Culture and Climate Needs**

**Problem Statement 1:** As our campus grows and new staff join us, we need to make sure that we are communicating clearly and effectively with all staff members the day to day operations and procedures, as well as our PBIS program to continue to grow a positive school culture. **Root Cause:** All stakeholders (cafeteria, custodial, transportation, and support staff) need to be informed and actively participate in our school-wide PBIS program.

#### Staff Quality, Recruitment, and Retention

#### Staff Quality, Recruitment, and Retention Summary

All staff members at Holleman Elementary School met the federal and state highly qualified requirements resulting in students being surrounded by staff that hold high expectations for learning. The campus is 100% Highly Qualified, and are provided opportunities to participate in professional development. Professional development will be based on the identified needs in this improvement plan, and may be provided by teacher leaders, campus instructional facilitators, district coordinators, and a few outside professional developments.

#### Staff Quality, Recruitment, and Retention Strengths

Holleman teachers identified the following strengths:

- Holleman has a high staff retention rate.
- 100% of the staff and paraprofessionals are Highly Qualified and participate in professional development throughout the year.
- Holleman teachers are included in the interview process and recruiting teachers.
- New staff members report that we have welcoming and supportive staff.
- Everyone is quick to help one in need.
- Technology has improved.
- Each grade level staffed with GT, ESL and Bilingual teachers. All classroom teachers are up to date on their GT hours.

#### Problem Statements Identifying Staff Quality, Recruitment, and Retention Needs

**Problem Statement 1:** As our campus continues to grow, we need to make sure that we are communicating with all staff members, especially new staff members, on our day to day operations and procedures. **Root Cause:** All teacher new to Holleman are supported by their grade level team, but also their mentor teacher.

#### **Curriculum, Instruction, and Assessment**

#### **Curriculum, Instruction, and Assessment Summary**

The Curriculum, Instruction and Assessment focus at Holleman Elementary is guided by the TEKS Resource System, Scope and Sequence, and the results of campus based assessments. The TEKS are addressed through critical thinking and problem solving, communication skills, creativity, collaboration, and information through media literacy skills and Universal Screeners.

Data plays a major role in decision making and takes on many different forms at Holleman Elementary. Authentic assessments allow students to demonstrate their learning through performance, products and presentations. Campus level disaggregation depends on plotting of critical skills and expectations at the beginning of each formative assessment period based on analysis of student need and curricular expectations. Pre-Kindergarten through CLI and IStation data. Kindergarten through fifth grade focus upon Universal Screeners, Fountas and Pinnell Assessment, End of Unit assessments, and benchmarks assessments, Istation, DreamBox, and STAAR in grades 3-5. Special courses and programs such as physical education, music, special education, dyslexia and English language instruction use the same standard of assessment as the grade levels of their students. Texas English Language Proficiency Assessment System (TELPAS) is a major assessment for English language students. Data is plotted vertically and horizontally to fine-tune instructional needs.

Weekly grade level PLCs are held with the instructional facilitator. These grade level and special education learning communities target lesson planning, data review, strategic planning, and professional learning. Paraprofessionals are included in all staff development days. Grade levels have a daily common planning time. Teachers also meet with their Reading or Math Instructional coaches weekly to help with lesson planning and implementing new curriculum. Science teachers meet with the Science coach regularly to plan lessons or for her to model lessons as needed. Pre-Kindergarten teachers also meeting weekly with Instructional coaches to help implement the new CLI curriculum and meet the Pre-Kindergarten 30-hour coaching requirement.

Student progress is monitored as prescribed by the intervention. The RTI committee meetings are held during data meetings. The data from campus assessments are used to identify students that are performing below standard. This year our focus is not only to grow our struggling students, but to grow ALL students. Therefore, planning time is strategically set aside to address the growth of each group of students.

All decisions regarding professional development, programs and practices are based upon the needs identified in this improvement plan.

#### **Curriculum, Instruction, and Assessment Strengths**

Holleman Elementary has identified the following strengths:

- The ability to interpret and use common assessment data to drive instructional decisions.
- Reading and math coaches plan with teams weekly.
- Curriculum is aligned to current TEKS.

- Readers and Writers workshop has provided clear direction and many resources for teaching.
- Upper grade students are showing more success working with testing on-line.
- Classrooms are provided with the needed manipulatives and resources.

#### Problem Statements Identifying Curriculum, Instruction, and Assessment Needs

**Problem Statement 1:** We need a solid Math curriculum that is not so faced paced and provides opportunities for spiraling and spending a longer amount of time on a concept. **Root Cause:** Meet with the Math coach to build in opportunities for re-teaching and spiraling.

**Problem Statement 2:** We need to spend more time building targeted intervention groups for both Math and Reading that meet the needs of ALL students. **Root Cause:** The use of data meetings to focus on data driven intervention groups.

#### **Parent and Community Engagement**

#### **Parent and Community Engagement Summary**

Holleman Elementary works very hard at creating a family-friendly school environment. We strive to provide a responsive climate for parents and to widely communicate ways for parents to partner with us in educating their children. Due to the diversity of our campus and high mobility rate, we begin in early July updating the website for the new school year, including as many dates as possible for parents to plan ahead. The campus provides translations on all printed materials distributed from school. We also provide translators for school events. We take pride in the fact that parents report our office staff is parent-friendly and helpful.

#### **Parent and Community Engagement Strengths**

Holleman Elementary works hard to maintain these strengths:

- All classroom teachers communicate with parents using Remind
- We have a very active and supportive Parent Teacher Organization.
- District offers ESL classes and hosts a Parent Summit each year.
- Parents and students enjoy our evening and community events and have strived to continue our events during COVID by hosting events virtually.
- A monthly calendar goes home with students.
- We implemented activities such as Watch Dog Dads
- School wide events included: 50th day of school sock hop, 100th day of school, Dot Day, Fire Prevention Week, Turkey Trot, and Go Western Day

#### **Problem Statements Identifying Parent and Community Engagement Needs**

**Problem Statement 1:** Bring in more program for parents like Parenting Classes, Muffins with Mom, Donuts with Grown Ups, and The Watch Dog Dad Program to help build relationships in our community. **Root Cause:** Many of our family events occur in the evening, so we would like to provide more opportunities in the morning or during the school day through our volunteer programs.

**Problem Statement 2:** Due to COVID, innovative ways of reaching out to families and community partners will be needed during the 2021-22 school year. **Root Cause:** Parents limited in the campus and building protocols in place will make it more difficult to maintain a sense of family and community involvement.

#### **School Context and Organization**

#### **School Context and Organization Summary**

Parents, teachers and students at Holleman Elementary School take pride in their school and the school's reputation of success. The perception of Holleman Elementary School among all is that it is safe and has a positive environment with a focus on strong academic excellence. There is a high standard for best instructional practices, as well as, building social character. Our commitment is to keep students at the center of all actions and decisions. When our students do not learn, we make adjustments with all levels of instruction. We work hard to ensure that the instructional time is protected. We strive for consistent communication between all stakeholders involved with our students success.

#### **School Context and Organization Strengths**

Holleman Elementary is proud of the following strengths:

- Teachers are aware of a strong sense of urgency for best instructional practices and individualized interventions as needed for all students during Bulldog University.
- RTI is being utilized successfully with students being referred to the appropriate special population.
- Teachers accommodate special populations through accommodations and individualized plans.
- A master schedule and calendar maximize the amount of time spent on instruction to ensure we optimize learning potential.
- Safety drills are performed frequently and efficiently.
- Data is easily accessible in AWARE and discussed as a team on a weekly basis during data meetings.
- Immediate communication with staff by utilizing Remind and weekly Holleman Bulldog Growl News.
- STREAM time implemented weekly; grades 3rd-5th based on student choice.
- Consistent PBIS implementation and schedule of events
- Restorative discipline is being used to build school climate and address student behavior
- Campus-wide lesson plans for daily Restorative Circles and Social Emotional Learning time.
- Supportive growth opportunities for staff

#### **Problem Statements Identifying School Context and Organization Needs**

**Problem Statement 1:** We need to provide more professional development for paraprofessionals to help them access and understand the curriculum to better serve students.. **Root Cause:** The majority of our paras are new to their position and the curriculum has had changes in Math and ELAR over the past 3 years.

**Problem Statement 2:** We need a MOY parent conference to address student's academic needs. **Root Cause:** Parents need to be communicated with throughout the year on student's academic needs.

#### **Technology**

#### **Technology Summary**

Every classroom has one SmartBoard/Promethean, a laptop, a document camera, and a mini PC. Wireless access points have been installed throughout our building. Each year staff work with administration to ensure equipment is up to date and teachers have training. This allows teachers to use technology to enhance their delivery of instruction to students. Teachers are utilizing Canvas as thelearning platform to reach learners at all grade levels.

#### **Technology Strengths**

Holleman Elementary has identified these strengths:

- Chromebook and I-pad devices are 1:1.
- Internet access available for all devices.
- Implementing a STEAM lab as part of specials to increase technology use and creativity.
- Abundance of online resources for teachers and students.
- Instructional technology coaching and modeling led by staff leaders.

#### **Problem Statements Identifying Technology Needs**

**Problem Statement 1:** Technology is constantly changing, therefore it can be difficult to stay current on the latest programs. **Root Cause:** Teachers and staff need professional development to stay current and knowledgeable on these programs and how to best utilize them with students.

**Problem Statement 2:** The need for additional support for the new district-implemented online learning platform, Canvas. **Root Cause:** Canvas as proved challenging for teachers and students. Teachers are having a difficult time create assignments in the program and using it as an online platform compared to Google Classroom.

# **Priority Problem Statements**

# **Comprehensive Needs Assessment Data Documentation**

The following data were used to verify the comprehensive needs assessment analysis:

#### **Improvement Planning Data**

- District goals
- Campus goals
- HB3 CCMR goals
- Performance Objectives with summative review (prior year)
- Campus/District improvement plans (current and prior years)
- State and federal planning requirements
- Covid-19 Factors and/or waivers

#### **Accountability Data**

- Texas Academic Performance Report (TAPR) data
- Comprehensive, Targeted, and/or Additional Targeted Support Identification data
- Accountability Distinction Designations
- Federal Report Card Data

#### **Student Data: Assessments**

- State and federally required assessment information
- (STAAR) current and longitudinal results, including all versions
- Texas English Language Proficiency Assessment System (TELPAS) and TELPAS Alternate results
- Student Success Initiative (SSI) data for Grades 5 and 8
- SSI: Istation Indicators of Progress (ISIP) accelerated reading assessment data for Grades 3-5 (TEA approved statewide license)
- SSI: Think Through Math assessment data for Grades 3-8 and Algebra I (TEA approved statewide license)
- Student failure and/or retention rates
- Local benchmark or common assessments data
- Observation Survey results
- Istation Indicators of Progress (ISIP) reading assessment data for Grades PK-2

#### **Student Data: Student Groups**

- Male / Female performance, progress, and participation data
- Section 504 data
- · Gifted and talented data
- Dyslexia Data
- Response to Intervention (RtI) student achievement data

#### **Student Data: Behavior and Other Indicators**

- Attendance data
- Discipline records
- Student surveys and/or other feedback
- Class size averages by grade and subject

#### **Employee Data**

- Professional learning communities (PLC) data
- Staff surveys and/or other feedback
- Teacher/Student Ratio
- Campus leadership data
- Campus department and/or faculty meeting discussions and data
- Professional development needs assessment data
- Evaluation(s) of professional development implementation and impact

#### Parent/Community Data

• Parent surveys and/or other feedback

#### **Support Systems and Other Data**

- Organizational structure data
- Processes and procedures for teaching and learning, including program implementation

# Goals

Goal 1: WISD will ensure academic performance and achievement levels reflect excellence in learning and attainment of both high expectations and high standards for all students. (Student Achievement)

**Performance Objective 1:** To increase Math Academic Achievement at the Approaches category on STAAR for 4th grade from 56% to 66%-68%.

**Evaluation Data Sources:** 2022 STAAR results for students in grades 3-5.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: All K-5 Math teachers will implement the district-provided daily Math framework as part of their curriculum including		Formative	
supplemental resources. Identify and use supplemental materials to best meet the needs of students. Including resources such as: Cosenza and Associates - Mission Math.	Nov	Jan	Mar
Strategy's Expected Result/Impact: 1) Implementation: The Daily Math Framework will guide Math teacher's lessons and be included in weekly lesson plans.	30%		
2) Impact: The Daily Math Framework will help strengthen students' math skills and mastery of Math TEKS.  Staff Responsible for Monitoring: Administrative Team, Math Instructional Coach			
Title I Schoolwide Elements: 2.4, 2.5 - Comprehensive Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Targeted Math intervention/enrichment activities and small groups will be provided for all students during regularly scheduled		Formative	
Bulldog University.	Nov	Jan	Mar
Strategy's Expected Result/Impact: 1) Implementation: Results of Math Universal Screeners, Dreambox data, end of unit assessments, benchmarks, and state assessments will be analyzed and used to verify success.	30%		
2) Impact:			
2) Impact: Summative Math assessment results will be used to group students in appropriate Math intervention groups.			

Strategy 3 Details	For	mative Revi	iews
Strategy 3: Provide Math interventions and resources to identified students through Title I support.		Formative	
Strategy's Expected Result/Impact: 1) Implementation: Struggling students will receive additional support through resources such as Origo, Garland math, Math in Practice, AIRR, Dreambox, and Engaging Math with our Math interventionist/paras to improve their math skills.  2) Impact: Students receiving services will score comparably to all HES students on Math assessments.  Staff Responsible for Monitoring: Math Interventionist, Instructional Facilitator	Nov 30%	Jan	Mar
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy			
Strategy 4 Details	Formative Reviews		iews
Strategy 4: Conduct weekly grade level instructional meetings to analyze data, monitor student progress, identify needed interventions, and		<b>Formative</b>	
plan targeted tier 1 instruction.  Strategy's Expected Result/Impact: Implementation: Instructional meeting notes/agendas will be used as documentation.  Impact: Instructional Facilitator and Math teachers will evaluate math progress to effectively plan future instruction, enrichment, and remediation.  Staff Responsible for Monitoring: Administrative Team, Math Instructional Coach, Math Interventionist  Title I Schoolwide Elements: 2.4, 2.5, 2.6 - Comprehensive Support Strategy	Nov 30%	Jan	Mar
No Progress	e		•

Goal 1: WISD will ensure academic performance and achievement levels reflect excellence in learning and attainment of both high expectations and high standards for all students. (Student Achievement)

**Performance Objective 2:** To increase the Science Academic Achievement at the Approaches performance category for 5th grade bilingual students from 66% to 70%-75% on STAAR.

Evaluation Data Sources: 2022 STAAR Science data

Strategy 1 Details	For	mative Revi	ews
Strategy 1: All K-5th grade Science teachers will implement STEMscopes and other research based strategies as part of their curriculum		Formative	
supporting student engagement and achievement. All Science teachers will be provided with the resources and materials needed for students to engage in hands-on/student centered scientific investigations and lessons that foster higher level thinking skills.	Nov	Jan	Mar
Strategy's Expected Result/Impact: 1) Implementation: All students will receive high quality, research based science instruction. The use of STEMscopes and the 5 E model will be included in all science teacher's lesson plans.	30%		
2) Impact: 85% passing rate on all district and state science assessments.			
Staff Responsible for Monitoring: Science Teachers, Instructional Facilitator			
Title I Schoolwide Elements: 2.4, 2.5 - Comprehensive Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Science interventions/enrichment activities will be provided for 5th grade students during regularly scheduled Bulldog University.		Formative	
Strategy's Expected Result/Impact: 1)Implementation:	Nov	Jan	Mar
Results of all Science assessments will be analyzed and used to verify success and drive instruction.  2)Impact: 85% passing rate on all district and state Science assessments.  Staff Responsible for Monitoring: Leader: Science Teachers, Instructional Facilitator, Science Vertical Team	30%		
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy			

Strategy 3 Details	For	mative Revi	ews
Strategy 3: Conduct weekly grade level instructional meetings to analyze data, monitor student progress, identify needed interventions, and		Formative	
plan targeted tier 1 instruction.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Instructional meeting notes/agendas will be used as documentation.  Impact:	30%		
Impact: Instructional Facilitator and Science teachers will evaluate reading progress to effectively plan future instruction, enrichment, and remediation.			
Staff Responsible for Monitoring: Instructional Facilitator, Science teachers			
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy			
No Progress Accomplished — Continue/Modify X Discontinue	e		

Goal 1: WISD will ensure academic performance and achievement levels reflect excellence in learning and attainment of both high expectations and high standards for all students. (Student Achievement)

**Performance Objective 3:** At the end of the 2021-2022 school year, at least 80% of our Economically Disadvantaged students will Approach grade level on all EOY assessments and STAAR assessments.

**Evaluation Data Sources:** 80% of our Economically Disadvantaged students will approach grade level on all 2022 STAAR and EOY assessments.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Use unit assessments and benchmark results to closely monitor academic progress of all Economically Disadvantaged students.		Formative	
Strategy's Expected Result/Impact: 1) Implementation:	Nov	Jan	Mar
Grade levels will meet with the Instructional Facilitator weekly for Instructional Meetings to record student progress and to outline interventions/enrichment activities.	30%		
2) Impact:			
All Economically Disadvantaged students will score comparably with their peers on district and state assessments.			
Staff Responsible for Monitoring: Instructional Facilitator, Grade level Science Teachers			
Title I Schoolwide Elements: 2.6 - Comprehensive Support Strategy			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly		mative Revio	ews
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.			ews Mar
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.  Strategy's Expected Result/Impact: Implementation:		Formative	
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.		Formative	
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.  Strategy's Expected Result/Impact: Implementation:	Nov	Formative	
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.  Strategy's Expected Result/Impact: Implementation:  Economically Disadvantaged students who are struggling academically will receive additional support during interventions.	Nov	Formative	
Strategy 2: Intervention/enrichment activities will be provided for all below-level Economically Disadvantaged students during regularly scheduled Bulldog University.  Strategy's Expected Result/Impact: Implementation:  Economically Disadvantaged students who are struggling academically will receive additional support during interventions.  Impact:	Nov	Formative	

Strategy 3 Details	Formative Reviews		ews
<b>Strategy 3:</b> Provide Reading and Math interventions and support to identified Economically Disadvantaged students through Title I support.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Economically Disadvantaged students who are struggling academically may receive additional support from our campus Reading and Math interventionists.	30%		
Impact: Economically Disadvantaged students receiving services will score comparably to all HES students on all district and state assessments.			
Staff Responsible for Monitoring: Reading Interventionist, Math Interventionist			
No Progress Accomplished Continue/Modify Discontinue	e		

Goal 1: WISD will ensure academic performance and achievement levels reflect excellence in learning and attainment of both high expectations and high standards for all students. (Student Achievement)

Performance Objective 4: To grow Reading Academic Achievement for SPED students in the Approaches category on STAAR from 12% to 17%-22%.

Evaluation Data Sources: STAAR Assessment Data

District Benchmarks

IEP goals

Strategy 1 Details	For	mative Revi	ews
Strategy 1: In-class support with the special education teacher or special education paraprofessional in the general education setting.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
SpEd support will be provided for all SpEd students in the least restrictive environment.			
Impact:	30%		
Students receiving inclusion support will be comparably successful to their general education classmates.			
Staff Responsible for Monitoring: Special Education teachers, General Education teachers, Special Education paraprofessionals			
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy			
	-		
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Special education teachers and support staff will attend content specific professional development and collaborate/plan with grade	Formative		
level teams.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:  SpEd staff will be required to attend district professional development for Reading, Writing, Math, Science, and Social Studies.			
SpEd starr will also meet with grade level teams to review lesson plans and content information, as well as, attend routine	50%		
Instructional Meetings with the Instructional Facilitator.			
Impact:			
Attending content specific professional development and meeting regularly for grade level planning will expose Special Education			
staff to best practices and strategies that are currently being implemented in general education classrooms.			
Staff Responsible for Monitoring: Special Education teachers, Special Education paraprofessionals, Grade level teachers			
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy			
No Progress Continue/Modify Discontinue	e		

**Performance Objective 1:** PK-5th grade teachers will provide a challenging curriculum which will include comprehensive instruction in the Texas Essential Knowledge and be implemented using the district identified scope and sequence.

**Evaluation Data Sources:** Coverage of TEKS and district scope and sequence compliance will be reflected through weekly lesson plans.

Strategy 1 Details	For	mative Revi	ews	
<b>Strategy 1:</b> Teachers will provide research-based instruction, including best teaching practices with appropriate depth, rigor, and complexity.		Formative		
Strategies will include consistent student-centered opportunities, such as, collaboration, active engagement, multi sensory learning, reteaching, hands-on, real-world application and exposure to new content in a variety of learning styles.	Nov	Jan	Mar	
Strategy's Expected Result/Impact: Impact: Teachers show proficiency and knowledge in curriculum, instruction, and assessment and will be monitored through formal and informal observations.	30%			
Staff Responsible for Monitoring: Administrative Team, Instructional Coaches				
Title I Schoolwide Elements: 2.4, 2.5 - Comprehensive Support Strategy				
Strategy 2 Details	For	mative Revi	ews	
2: Provide instruction, interventions and resources that will meet the needs of all students, including special areas such as		Formative		
Bilingual/ESL education, Special Education, Dyslexia instruction, Title I services, and Gifted/Talented education.  Countdown, Blast, Boost materials	Nov	Jan	Mar	
Strategy's Expected Result/Impact: Impact: School schedules and lesson plans will demonstrate all students are receiving appropriate instruction in the least restricted environment.	30%			
<b>Staff Responsible for Monitoring:</b> Administrative Team, Bilingual Department, Special Education staff, Interventionists, GT teacher, teachers				
Title I Schoolwide Elements: 2.4, 2.6				
Strategy 3 Details	For	mative Revi	ews	
Strategy 3: All teachers will use instructional and intervention programs including:		Formative		
Reader's/Writer's Workshop, Handwriting Without Tears, Fountas and Pinnell Guided Reading, Patterns of Power, Haggerty Phonemic Awareness, Istation, Mindplay, Book Nook, Garland Math, Dreambox, StemScopes, Legends of Learning, Mentoring Minds, Studies Weekly.	Nov	Jan	Mar	

Strategy's Expected Result/Impact: Lesson plans and small group plans will reflect rigorous activities needed to ensure critical thinking is attained.

Staff Responsible for Monitoring: Administrative Team, Teachers

Title I Schoolwide Elements: 2.4, 2.5

No Progress

One No Progress

Continue/Modify

Discontinue

**Performance Objective 2:** All content area teachers, specials teachers, and Special Education teachers will participate in weekly instructional meetings to plan and adjust instruction and interventions.

**Evaluation Data Sources:** Instructional Meeting agendas/notes will indicate 100% teacher participation.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Data obtained from Universal Screeners, Istation assessments, F&P assessments, and benchmarks will be used to create		Formative	
intervention groups and plan instruction.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:  Data obtained from assessments will be analyzed during weekly instructional meetings and used to form intervention groups.	30%		
Impact:			
Teachers will have access to student data to make informed decisions concerning interventions, enrichment, and tier 1 instruction.			
Staff Responsible for Monitoring: Lead: Instructional Facilitator, teachers			
Others involved: Administrative Team, Interventionists			
Administrative reality interventionists			
Title I Schoolwide Elements: 2.5, 2.6			
No Progress Accomplished Continue/Modify Discontinu	ie		

**Performance Objective 3:** Content area teachers, Pre-K through 5th, will collaborate three times a year as a vertical team in the areas of ELAR, Math, and Science.

**Evaluation Data Sources:** Teachers share and participate in vertical meetings.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Campus vertical team meetings will be scheduled to improve curricular and instructional alignment, as well as, address		Formative	
transitional concerns.  Strategy's Expected Result/Impact: Implementation: Notes, agendas, and sign-in sheets from Academic Lead Teachers will demonstrate 100% teacher participation.  Impact: Vertical alignment will result in increased student mastery in Math, ELAR, and Science. Staff Responsible for Monitoring: Lead: Instructional Facilitator, Academic Lead Teachers  Others Involved: Content area teachers, SpEd teachers, Administrative Team, ELAR Instructional Coach, Math Instructional Coach  Title I Schoolwide Elements: 2.5	Nov 50%	Jan	Mar
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Teachers will share ideas, resources, and recommendations from all vertical team meetings with the other members of their grade		Formative	
level team.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Team meeting notes will document that results of each ELAR, Math, and Science vertical team meetings were discussed.  Impact: Students and teachers will receive the necessary instruction and resources to introduce, develop, reteach, and master grade level TEKS.  Staff Responsible for Monitoring: Lead: Instructional Facilitator, Academic Lead Teachers, content-specific vertical team members  Others Involved: Administrative Team	50%		
Title I Schoolwide Elements: 2.5			
No Progress Continue/Modify X Discontinue	e		

**Performance Objective 4:** All staff members will attend quality research-based professional development opportunities to improve instruction, management, assessment, and overall job performance.

**Evaluation Data Sources:** Implementation of strategies learned will be evident in lesson plans, classroom walk-throughs, observations, and improvement in student achievement.

Strategy 1 Details	For	mative Revi	iews
Strategy 1: District Coordinators and Instructional Coaches will provide in-district professional development training sessions throughout the		Formative	
2021-22 school year.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:			<u> </u>
Teachers will meet horizontally throughout the year for district-led planning and professional development.	30%		
Impact:			
Horizontal meetings will allow teachers to share ideas, resources, and best instructional practices.			
Staff Responsible for Monitoring: Lead:			
District Coordinators, Instructional Coaches			
Others Involved:			
Teachers, Administrative Team			
Title I Schoolwide Elements: 2.5			

Strategy 2 Details	Formative Reviews		
Strategy 2: Strategy 2: All coordinators, coaches, teaching staff and paraprofessionals will attend professional development related to their		Formative	
content area.	Nov	Jan	Mar

1. All teaching staff and paraprofessionals will attend Curriculum Project \*The DBQ Project \*Stetson and Associates \*Guided Reading \*Neuhaus \*Rice University Elementary Science Lab \*Region IV Service Center Training \*Region VI Service Center Training \*SDE Math Training \*Reader's & Writer's Workshop, \*Patterns of Power, \*Handwriting without Tears, Sistema de evaluacion de la lectura, grados K-2. PreK New Teacher Academy training, PD provided by Houghton Mifflin for Everyday Calendar Math for PreK along with training materials needed for PD. and classroom materials for implementation of new Texas Prekindergarten Guidelines updated 2015. Mathlink Consulting professional development for Pre-K through 5th grade math teachers, along with materials needed for PD (\$6800). Debbie Well Consultant for PK - 2 Math (\$4680-Title I). Origo Education for Garland and Debbie Wells Summer PD (\$176.00) HWOT. Training materials and professional books to support balanced literacy. Reader's and Writer's Workshop Training. Layered Comprehension Analysis Pyramid training, Professional reading for Instructional Coach, Units of Study Phonics with Carla Michalka, Heggerty Phonemic Awareness Curriculum and supplemental materials for implementation.



- 2. Training for grades 3-12 teachers. Presenter, Laurel Frank from Region 4, District PD Campus cost: \$130
- b. Teachers in attendance will receive "Escape Room Games in the Classroom Kit by SMARTpath EDUCATION". Amazon is the vendor for the purchased kits. District PD, Campus cost is \$445.
- 3) Instructional Coaching Group Coaching for Positive Classrooms a virtual training for instructional coordinators and coaches to be held on April 23, 2021. The total cost for the training is \$553. The training also includes the book "The Impact Cycle" by Jim Knight. The cost for the books is \$83.34. Title II Funding Source
- 4) With 2021-2022 Title III funds J.Siedlitz Education will offer several days of PD trainings (7 STEPS & BOOSTING ACHEIV for NAC) for new, and current teachers. New teachers will receive 7 Steps books. (\$1449..00).

Reading & Writing Project, LLC pd for literacy coaches and ELAR coordinator campus cost is \$360

**Strategy's Expected Result/Impact:** Implementation:

Completion of the agenda, notes, and sign-in sheets from professional development trainings.

Impact:

The use of observations, walk-throughs, and Wonder Walks to monitor the specific skills and knowledge acquired in trainings has been implemented.

**Staff Responsible for Monitoring:** Leads:

District Coordinators, Instructional Coaches, Administrative Team

Others Involved:

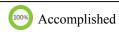
Teachers, Support Staff

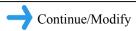
Title I Schoolwide Elements: 2.4, 2.5 - Comprehensive Support Strategy

Funding Sources: - Title Two (255) - \$636.34, Title I - Mathlink & Debbie Wells - Title One (211) - \$11,480



<sup>0%</sup> No Progress







**Performance Objective 5:** HES will focus on interventions in both Reading and Math to close achievement gaps and meet the academic needs of students in target populations.

Evaluation Data Sources: Data including: progress monitoring, running records, Universal Screeners, benchmarks

Strategy 1 Details	Formative Reviews				
ategy 1: Reading and Math Interventionists will pull small groups from targeted student populations and use research-based interventions,		Formative			
programs, and assessments such as: LLI, Mindplay, Book Nook, Blast, Boost, Countdown, Reading by Design, Metacognitive, Soluciones, Esperanza, and Dreambox.	Nov	Jan	Mar		
Strategy's Expected Result/Impact: Implementation: Interventions will occur daily and groups will be adjusted based on data sources.	30%				
Impact: Students in target populations will increase academic achievement comparable to all HES students.  Staff Responsible for Monitoring: Leaders: Reading Interventionist, Math Interventionist, Dyslexia teachers, Instructional Facilitator  Others involved: Administrative Team, teachers  Title I Schoolwide Elements: 2.4, 2.6					
Strategy 2 Details	For	Formative Reviews			
Strategy 2: Teachers will conduct small group instruction within the classroom on a daily basis in order to target and assist struggling students, as well as, high achieving students.	Formative				
Strategy's Expected Result/Impact: Implementation: Targeted small groups will be pulled during Bulldog University and during independent/workstation time.  Impact: There will be an overall increase in student achievement levels according to unit assessments, running records, benchmarks, STAAR, and classroom grades.	Nov 30%	Jan	Mar		
Staff Responsible for Monitoring: Leaders: Classroom teachers, Instructional Facilitator					
Others involved: Administrative Team					
Title I Schoolwide Elements: 2.4, 2.6 - Comprehensive Support Strategy					

Strategy 3 Details	For	Formative Reviews	
Strategy 3: Special education teachers will provide accelerated, specific instruction to special education students according to their IEP and	Formative		
will provide in-class support for identified students.	Nov	Jan	Mar
<b>Strategy's Expected Result/Impact:</b> Implementation: Special education teachers will provide in-class support, pull-out instruction, and modified curriculum to special education students based on a student's individual education plan.	30%		
Impact: There will be a 10% increase in goals met according to special education student's IEPs.  Staff Responsible for Monitoring: Leads: Special education teachers and support staff			
Others involved: Classroom teachers, Administrative Team			
Title I Schoolwide Elements: 2.6			
Strategy 4 Details	Formative Reviews		ews
Strategy 4: Gifted/Talented students will receive Gifted and Talented services weekly provided through district-created lesson plans.		Formative	
Strategy's Expected Result/Impact: Implementation: G/T students will be pulled out of class weekly for 90 minutes to participate in G/T activities and lessons. The G/T program will be evaluated annually at the campus and district levels.  Impact:	Nov 30%	Jan	Mar
G/T students will have the opportunity to further enrich critical thinking skills, real-world application, and project-based learning through enrichment activities.			
Staff Responsible for Monitoring: Leads: Librarian, Advanced Academics Coordinator			
Others involved: Administrative team, teachers, Advanced Academic committee			
Title I Schoolwide Elements: 2.5			
No Progress Complished Continue/Modify Discontinue	e		

Goal 3: WISD will provide a safe, secure and respectful learning environment for students and staff. (Safety)

**Performance Objective 1:** Provide staffing and procedure trainings that guarantee physical safety for all HES students.

**Evaluation Data Sources:** 100% staff participation in safety and emergency trainings and drills.

Safety audit

Strategy 1 Details	Formative Reviews		
Strategy 1: Provide updated training for faculty and staff on crisis management and provide each classroom with an emergency care kit.	Formative		
Strategy's Expected Result/Impact: Implementation: 100% active participation from all staff members with HES's crisis management plan.  Impact: Staff is prepared to handle a crisis incident or emergency to ensure safety of students.  Staff Responsible for Monitoring: Leaders: Administrative Team, Crisis Management Team  Others involved: All teachers and staff members, District Safety Officers	Nov 100%	Jan 100%	Mar 100%
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Develop and implement duty schedules to maximize supervision in all areas.	Formative		
Strategy's Expected Result/Impact: Implementation: Staff will be trained on location of duty and monitoring requirements for their duty position. All staff will be on time to supervise students and find coverage if needed.  Impact:	Nov 80%	Jan	Mar
The campus will be 100% safe and orderly during school hours.  Staff Responsible for Monitoring: Lead: Administrative Team  Others involved: Teachers, Support Staff, District Safety Officers			

Strategy 3 Details	For	Formative Reviews		
Strategy 3: All staff will participate in the required yearly emergency drills including: fire, lockout, lock down, evacuation, shelter in place,		Formative		
and severe weather drills. Students will participate in a presentation on fire safety from the Waller County Fire Department.  Strategy's Expected Result/Impact: Implementation: 100% participation from all HES staff and students during all drills conducted.	Nov 40%	Jan	Mar	
Impact: Student and staff awareness and preparedness of how to handle and react in an emergency situation.  Staff Responsible for Monitoring: Leader: Administrative Team, Crisis Management Team				
Others Involved Coach Horton, Teachers, Staff Members				
Strategy 4 Details	For	Formative Reviews		
Strategy 4: Using Title I funds, we will monitor and provide support to homeless students identified at HES.		Formative		
Strategy's Expected Result/Impact: Implementation: Identify students who are enrolled with the homeless status.	Nov	Jan	Mar	
Impact: Provide the support these identified students need in order to be successful at school and remain safe.  Staff Responsible for Monitoring: Leaders: Counselors, Registrar	30%			
Others involved: Administrative Team, Nurse, Teachers				
Comprehensive Support Strategy				
Strategy 5 Details	For	Formative Reviews		
Strategy 5: All HES staff will complete the Region 10 Compliance Training courses.	Formative			
Strategy's Expected Result/Impact: Implementation: Courses will be completed by August 23, 2021. Certificates will be kept documenting staff completion.	Nov	Jan	Mar	
Impact: Staff will be knowledgeable to make professional and safe decisions for themselves and all HES students.  Staff Responsible for Monitoring: Administrative Team	100%	100%	100%	

Strategy 6 Details	For	mative Revi	iews
<b>Strategy 6:</b> Anonymous alerts will be implemented allowing parents and students to report concerns to administration.		Formative	
Strategy's Expected Result/Impact: Implementation: The district and campus will inform parents and students of the Anonymous Alert system. Reports will be addressed with high priority.	Nov 30%	Jan	Mar
Impact: Increased communication regarding safety concerns on campus so solutions can be addressed quickly.  Staff Responsible for Monitoring: Implementation: Administrative Team			
Others involved: School Resource Officers, HES staff and students  Comprehensive Support Strategy			
No Progress Accomplished — Continue/Modify X Discon	tinue		

Goal 3: WISD will provide a safe, secure and respectful learning environment for students and staff. (Safety)

**Performance Objective 2:** 100% of staff will provide staffing and procedures that guarantee emotional safety for all HES students.

Evaluation Data Sources: Documented drills, discipline referrals, school-wide programs

Strategy 1 Details	For	Formative Reviews	
Strategy 1: Provide counseling services to identified students and groups in areas such as: divorce, bullying, anger, and social skills.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Nov Jan	
Students who are dealing with struggles beyond academics will be given the opportunity to receive counseling services.			
Impact:	30%		
Counseling will provide emotional safety for children, as well as, coping techniques.			
Staff Responsible for Monitoring: Leader:			
Counselors			
Other involved:			
Administrative Team, Teachers, Nurse			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Through Title IV funding, students will participate in Red Ribbon Week, Kindness Week, and Social Emotional learning through	Formative Reviews Formative		C 11 5
curriculum and materials.	<b>.</b>		3.7
Amazon (\$791.86) Oriental Trading (\$1,191.17)	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:	2004		
During Red Ribbon Week, students and staff will engage in a variety of activities focusing on the dangers of illegal drug use and	30%		
the benefits of living a "drug free" life.  Students will participate in a social emotional learning curriculum intended to address their social and emotional development.			
Students will participate in a social emotional rearring currection intended to address their social and emotional development.			
Impact:			
Students will develop an increased awareness of the importance of alcohol and drug prevention, as well as, social emotional wellness.			
Staff Responsible for Monitoring: Lead:			
Counselors			
Others involved:			
Administrative Team, All HES teachers and students			
Title I Schoolwide Elements: 2.6			
<b>Funding Sources:</b> Red Ribbon Week materials - Title IV (289) - \$793.52, Kindness Week materials - Title IV (289) - \$397.65, Social Emotional Learning/Restorative Circle materials - Title IV (289) - \$791.86			

Strategy 3 Details	For	ews	
Strategy 3: Title IV funds will allow the campus counselor to attend professional development trainings and events which further promote the	Formative		
health and safety needs of all students.  Strategy's Expected Result/Impact: Implementation: Campus counselor will attend professional development sessions throughout the 2021-22 school year.  Impact: Counselors will be better equipped to support the physical, social, and emotional needs of HES students.  Staff Responsible for Monitoring: Counselor	Nov 30%	Jan	Mar
Strategy 4 Details	For	mative Revi	ews
Strategy 4: The Core Essentials Curriculum will be implemented as part of a school-wide character education curriculum.	Formative		
Funded with Title IV funds: \$1,999.20 (Character Strong)  Strategy's Expected Result/Impact: Implementation: Each month a different positive character trait will be highlighted and students will be recognized for exemplifying these character traits.  Counselors post a virtual bulletin board in the office highlighting core values and social skills for the month.  Impact: Students will become more aware of positive character traits, improving their interpersonal skills. This impact will result in a reduction in discipline referrals.  Staff Responsible for Monitoring: Implementation: Counselors, Specials teachers  Others Involved: Administrative Team, HES Teachers  Funding Sources: SEL Program for Counselors from Character Strong - Title IV (289) - \$1,999.20	Nov 30%	Jan	Mar

Strategy 5 Details	For	Formative Reviews		
Strategy 5: Restorative Practice morning circles will be held daily in each classroom.		Formative		
Social Emotional Learning lessons will be implemented once a week for 45 minutes in all homeroom classes.  The Restorative Practice committee will be twice a semester to address the needs of HES students.	Nov	Jan	Ma	
<b>Strategy's Expected Result/Impact:</b> Implementation: Time for morning circles and social emotional learning is built into each grade level's daily schedule. A Restorative Practice monthly calendar is created by HES counselors to provide teachers will lesson ideas.	30%			
Impact: Students will learn how to communicate effectively during conflict, express their feelings, and build interpersonal skills. This will increase attendance, classroom engagement, and decrease discipline.  Staff Responsible for Monitoring: Leads: Counselors, Classroom Teachers				
Others Involved: Restorative Practice committee, PBIS committee, Administrative Team				
Strategy 6 Details	For	mative Revi	ews	
Strategy 6: Through Title IV funds, new staff members will attend a mental health training from the Mental Health America of Houston.		Formative		
<b>Strategy's Expected Result/Impact:</b> Implementation: Staff members will be better equipped to support the physical, social, and emotional needs of HES students.	Nov	Jan	Mar	
Impact: HES students will experience improved morale and engagement in school.				
Staff Responsible for Monitoring: Lead: Counselors				
Others involved: New HES staff members			l	

Goal 3: WISD will provide a safe, secure and respectful learning environment for students and staff. (Safety)

**Performance Objective 3:** Campus-wide focus and staff training on bullying prevention and identification.

Evaluation Data Sources: Compliance bundle certificates, discipline referrals, and other staff development

Strategy 1 Details	Formative Reviews		ews
y 1: All staff members will participate in training related to bullying, including causes, preventions, and appropriate responses.	Formative		
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
All staff members will complete the Region 10 compliance course on bullying and be provided training on staff and student handbook policies involving bullying and harassment.  Impact:	100%	100%	100%
Decrease the likelihood of bullying and harassment at HES due to increase awareness of signs of bullying.			
Staff Responsible for Monitoring: Leads: Administrative Team			
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Through Title IV funding, students will participate in KINDNESS WEEK at school. Students will participate in activities to	Formative		
educate them on what bullying is, how to stop bullying, and how to report bullying appropriately.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Counselors will implement various anti-bullying activities during KINDNESS WEEK. Incentives will be provided to students to help promote the anti-bullying initiative.			
Impact:			
An awareness of the importance of not being a bully. Students will also have an increased confidence in knowing what and how to report bullying.			
Staff Responsible for Monitoring: Leads: Counselors, Administrative Team			
Others involved: Classroom teachers, Specials teachers			

Strategy 3 Details	For	mative Revi	ews
Strategy 3: Counselor conducts grade-level specific counseling lessons each month with every class. (i.e. bullying)		Formative	
Counselor has a mailbox set up in the office for students to submit a request to speak with the counselor.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Grade-level counselor talks, as needed, during the specials rotation. Counselors individually speak with students who have submitted a request in the counselor mailbox.	30%		
Impact: An awareness of the importance of not being bullied and help addressing other social issues. Students will also have an increased confidence in knowing how to report bullying.  Stoff Personsible for Monitoring: Counseler.			
Staff Responsible for Monitoring: Counselor			
No Progress Accomplished Continue/Modify X Discontinue	e		

Goal 3: WISD will provide a safe, secure and respectful learning environment for students and staff. (Safety)

Performance Objective 4: 100% of staff members and students will participate in a school-wide PBIS (Positive Behavior Interventions and Support) program.

Evaluation Data Sources: HES students and staff will be knowledgeable of the goals of PBIS and actively engage in the campus-wide PBIS program.

Strategy 1 Details	Formative Reviews		
Strategy 1: The PBIS committee will meet regularly to plan staff development, analyze behavior related data, plan PBIS pep rallies, and	Formative		
communicate the goal of all HES students to show GROWL behavior.	Nov	Jan	Mar
GROWL - Make Great choices Respect ourselves and others Take Ownership Exercise Willpower Lead by example Strategy's Expected Result/Impact: Implementation: PBIS meeting agendas and notes will be reviewed at Committee Lead meetings by the PBIS chairperson. Everyday during morning announcements, the morning affirmation of showing GROWL behavior will be highlighted.  Impact: A campus-wide vision and goal of PBIS will result in improved student behavior.	30%		
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All HES students will earn Bulldog Bucks for showing GROWL behavior. Students will be given the opportunity to to redeem		Formative	
their Bulldog Bucks for prizes every week with their classroom reward menu or once a month with the campus-wide GROWL store.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Classroom schedules will reflect time allotted for students to redeem Bulldog Bucks. A fish tank is located in the office for classes to put their redeemed Bulldog Bucks in.	30%		
Impact: Bulldog Bucks will serve as an incentive for students to make good choices and exhibit GROWL behavior.			
Staff Responsible for Monitoring: Leaders: PBIS Committee			
Others Involved: All HES teachers and staff, Administrative Team			

Strategy 3 Details	For	mative Revi	ews
Strategy 3: PBIS matrices will be posted throughout the building and reviewed in class regularly, outlining expectations for appropriate			
GROWL behavior.  GROWL behavior and matrices will be incorporated into Restorative Circles once a week.  Strategy's Expected Result/Impact: Implementation:  Poster-sized matrices will be posted in the cafeteria, classrooms, special's rooms, playground, restrooms, and hallways. Classroom teachers will be provided with a copy of all matrices attached to a ring to review with students as needed. Matrices will be developed and translated as needed.  Impact:  Students will have visible reminders throughout the building outlining appropriate behavior.  Staff Responsible for Monitoring: Leads: PBIS committee  Others involved: Administrative Team, Classroom teachers, Specials teachers	Nov 30%	Jan	Mar
Strategy 4 Details  Strategy 4: Through Title IV funds, four staff member on the PBIS committee will attend the 2021-22 PBIS Rewards Conference. (\$50 per	For	mative Revi	ews
person; Total \$200)	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation will be noted with a certification of attendance.  Impact will be demonstrated with presenting information to campus administrators and the rest of the PBIS committee to build their knowledge and skills in social-emotional learning in order to create a strong foundation for students to thrive and meet GROWL behavior at HES.  Staff Responsible for Monitoring: Principal, Assistant Principal, Counselor  Funding Sources: - Title IV (289) - \$200	100%	100%	100%
No Progress Continue/Modify X Discontinue	e e		

Goal 4: WISD will continue to retain, recruit, and acknowledge effective student-centered, highly qualified employees. (Human Resources)

Performance Objective 1: 100% of HES teachers and paraprofessionals will be highly qualified and in compliance with state and federal law.

Evaluation Data Sources: Personnel records, Highly Qualified Annual Compliance Report, ESSA requirements

Strategy 1 Details	For	Formative Reviews	
Strategy 1: Compose interview team to conduct interviews, review on-line applications, and check references and certifications.			
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Interview team established     SBEC certifications checked and meet compliance			
3) References checked and on file	100%	100%	100%
Impact: Hiring highly qualified staff will increase the academic productivity and help establish a positive campus culture at HES.			
Staff Responsible for Monitoring: Lead: Administrative Team			
Administrative realit			
Other involved:			
Human Resources, Interview team			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Professional development will be provided throughout the year for teachers to obtain staff development hours in order to maintain		Formative	
certifications.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Impact: 100% of staff are highly qualified.			
Staff Responsible for Monitoring: Leads:	30%		
Principal, District Content Coordinators			
No Progress Accomplished — Continue/Modify X Discontinue	e		

Goal 4: WISD will continue to retain, recruit, and acknowledge effective student-centered, highly qualified employees. (Human Resources)

**Performance Objective 2:** First year teachers will be assigned a mentor teacher and all new teachers and staff to HES will meet regularly with our Ohauna Club.

Evaluation Data Sources: Agendas and notes from Ohauna Club and Mentor Teacher meetings

Strategy 1 Details	Formative Reviews		iews
Strategy 1: First year teachers will be assigned a mentor and will meet a minimum of twice a semester.	Formative		
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
New teachers and mentor teachers will follow the district provided mentor schedule and objectives.			
Impact:	30%		
Teacher retention			
Staff Responsible for Monitoring: Leads:			
Principal, Mentor teachers			
Strategy 2 Details	Formative Reviews		ews
Strategy 2: All first and second year teachers and staff will attend support meetings and receive mentor support through HES's Ohauna Club	Formative		
scheduled throughout the year.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:			
New hires will meet with the Ohauna Club to discuss concerns, ask questions, and receive guidance and support in order to facilitate a smooth transition to HES.	50%		
facilitate a smooth transition to HES.	30%		
Impact:			
New teachers will express a desire to return to HES in 2021-2022.			
Staff Responsible for Monitoring: Administrative Team, Ohauna Club chairs			
No Progress Continue/Modify Discontinue	2		

Goal 4: WISD will continue to retain, recruit, and acknowledge effective student-centered, highly qualified employees. (Human Resources)

**Performance Objective 3:** 95% of staff will indicate the intent to return to HES for the 2022-2023 school year.

**Evaluation Data Sources:** Staff roster for the 2022-23 school year

Strategy 1 Details	Formative Reviews		ews
Strategy 1: Throughout the school year, support activities are put in place for new and struggling teachers such as review of curricular	Formative		
materials, modeling of lessons, and classroom management strategies.  Strategy's Expected Result/Impact: Implementation:  Teachers struggling in identified areas will be reviewed at weekly TIP meetings and a plan will be put in place to support.  Impact:	Nov 30%	Jan	Mar
Identified teachers will learn new strategies and improve in the needed areas.  Staff Responsible for Monitoring: Administrative Team			
Stan Responsible for Montoring. Administrative Team			
Strategy 2 Details	For	mative Revi	ews
<b>Strategy 2:</b> Provide meaningful and consistent support to all HES staff through Team Leader meetings, Instructional meetings, ensuring curriculum and resources are provided, and maintaining a supportive and caring work atmosphere.		Formative	
Strategy's Expected Result/Impact: Impact: Staff rosters for the 2022-23 school year will indicate a faculty return rate of 95% or higher. Staff Responsible for Monitoring: Administrative Team, Team Leaders	Nov 30%	Jan	Mar
Strategy 3 Details	For	mative Revi	ews
Strategy 3: Retain highly qualified, motivated, committed staff members by regularly recognizing outstanding performance, service, and		Formative	
attendance.  Strategy's Expected Result/Impact: Implementation: Teacher and Support Staff of the Month Praising Amazing Wonderful Staff (PAWS) monthly treat WOW Wednesdays Weekly Bulldog Brags and We Are Holleman staff notes  Impact: Staff retention rate of 95% or higher Staff Responsible for Monitoring: Administrative Team	Nov 30%	Jan	Mar
No Progress Accomplished — Continue/Modify X Discontin	ue		

Goal 5: WISD will provide a supportive, professional teaching environment that encourages teaching excellence. (Environment)

**Performance Objective 1:** 100% of HES teachers will perform in the Proficient to Distinguished range on their T-TESS evaluation.

**Evaluation Data Sources:** T-TESS rubric

Strategy 1 Details	Formative Reviews		ews
Strategy 1: Campus administrators will conduct walk-throughs along with Pre and Post conferences in conjunction with 45-minute formal	Formative		
observations based on TEA guidelines and the board approved T-TESS appraisal calendar.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Walk-throughs, announced and unannounced observations, summatives compared year-to-year  Impact: 100% of HES teachers will remain highly qualified. Staff Responsible for Monitoring: Principal, Assistant Principal	50%		

Strategy 2 Details	For	Formative Reviews	
Strategy 2: Teachers will continue to incorporate researched-based strategies throughout Tier I instruction using methods from the Seidliz's 7		Formative	
Steps to a Language Rich Interactive Classroom training.  The Bilingual Department will provide training and materials to teachers new to HES this year.  Through Title III Funds BIL Dept will purchase posters for all EL Classroom Teachers from J. Siedlitz Ed. (\$) per campus.  Title III- dictionaries for NAC Students from B/N Booksellers . (\$).  Booksource will provide Summer school read aloud books for Bilingual Kinder and 1st gr. classrooms (\$) funded with Title III.  Pre-k Spanish books Libraries from Booksource for all Elementary Campuses will be provided for Bilingual Students using Yr. 1 T3 funds.	Nov 30%	Jan	Mar
(\$). Math GPS will provide 3rd, 4th & 5th gr. Readiness Spanish Kits using (\$) Yr 1Title III Funds.  Using T3 funds Yr. 1 w/ approved vendor ORIGO Education will purchase Math materials for 4th and 5th gr. NAC students.().  With 2021-2022 Title III funds J.Siedlitz Education will offer several days of PD trainings (7 Steps, Boosting Acheivment) for new, and current teachers (\$).  New teachers will receive 7 Steps books. (\$).  Barnes & Noble Booksellers Oxford American Dictionary for learners of English will be purchased with Title III funds in the 2021-2022 school years. 12qty/\$252.00 total.  Strategy's Expected Result/Impact: Implementation:			
Strategies observed and materials displayed in classrooms during walk-throughs and observations.  Impact: Quality, campus-wide Tier I instruction Staff Responsible for Monitoring: Leader: Instructional Facilitator, EL Coordinator, and Bilingual Coaches  Others involved: Bilingual Department, Administrative Team, Instructional Coaches  Title I Schoolwide Elements: 2.5 - Comprehensive Support Strategy			
Funding Sources: B&N Dictionaries - Title III (263) - Year 2 - \$252  Strategy 3 Details	For	mative Revi	OTT
Strategy 3: TIP (Target Improvement Plan) Instructional team will conduct weekly TIP observations.	FOI	Formative	ews
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
TIP observations and Wonder Walks will be discussed at weekly TIP meetings.  Grows and glows from weekly TIP observation will be communicated with teachers and staff.	30%		17161
Impact: Teachers will learn new strategies to implement in their classrooms and individual feedback will allow for teaching growth and reflection.			
Staff Responsible for Monitoring: TIP Instructional Team			
Title I Schoolwide Elements: 2.5 - Comprehensive Support Strategy			
No Progress Accomplished — Continue/Modify X Discontinu	e		

Goal 6: WISD will continue state and national leadership in the use of technology in all phases of the educational process. (Technology)

**Performance Objective 1:** 100% of HES students will use technology on a daily basis to enhance their learning.

**Evaluation Data Sources:** Canvas, Feedback from Campus Technology Leaders

Strategy 1 Details	For	mative Revi	ews	
Strategy 1: Teachers will incorporate the use of technology in their every day lesson plans to enhance the quality of the 21st century learners'		Formative		
educational experience.	Nov	Jan	Mar	
Strategy's Expected Result/Impact: Implementation: Student activity will be evidenced through each teacher's grade level Personal Learning Community (PLC).	30%			
Impact: Students will have opportunities on a regular basis to use technology to create, learn, and share.				
Staff Responsible for Monitoring: Leads: Administrative Team				
Others Involved: Instructional Coaches, Technology committee				
Title I Schoolwide Elements: 2.5				
Strategy 2 Details	For	mative Revi	ews	
Strategy 2: Teachers will receive technology training throughout the year on tools such as Canvas, Skyward, Clever, etc.		Formative		
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar	
The district Technology Department will provide tech trainings throughout the year, as well as, videos and help guides in the Google Drive.  The HES Technology Committee will create a tech site that highlights each month ways to incorporate technology into instruction.	30%			
Impacts: Teachers will understand how to use all technology platforms and tools used in the district and will gain knowledge on how to incorporate technology into lesson planning.				
Staff Responsible for Monitoring: Technology Department				

Strategy 3 Details	For	mative Revi	iews
Strategy 3: All HES students will have access on-campus and at home to various types of technology programs such as: Clever, Istation,		Formative	
Canvas, Dreambox, Seesaw, PebbleGo, and MindPlay.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:			
Monitoring student usage of technology programs	100%	100%	100%
Impact:			
Students increasing academic achievement through the use of technology.			
Staff Responsible for Monitoring: Leads:			
Classroom teachers, Instructional Facilitator			
Others Involved:			
Librarian, STEAM Lab teacher, Interventionists			
Librarian, STEAM Lab teacher, interventionists			
Title I Schoolwide Elements: 2.5, 2.6			
No Progress Accomplished — Continue/Modify X Discontinue	ue		

Goal 6: WISD will continue state and national leadership in the use of technology in all phases of the educational process. (Technology)

Performance Objective 2: To increase parent communication and involvement through the use of technology and social media platforms.

**Evaluation Data Sources:** Impact:

Parents using HES communication tools to gain information.

Strategy 1 Details	For	Formative Reviews	
Strategy 1: Parent communication regarding school events and information will be increased through the use of Skyward Message, Peachjar,		Formative	
Facebook, the HES webpage, Twitter, and Class Dojo.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: All technology platforms listed will be used to distribute communication to parents.	30%		
Impact:			
Increased success rate on parent communication			
Staff Responsible for Monitoring: Administrative Team, Homeroom Teachers			
Strategy 2 Details	For	mative Revi	iews
Strategy 2: Blackboard will be used to notify parents and staff on important updates concerning Holleman and Waller ISD.		Formative	
Strategy's Expected Result/Impact: Impact: Increased success rate on delivery of messages	Nov	Jan	Mar
Staff Responsible for Monitoring: HES Administrative Team District Administration	30%		
No Progress	e		

Goal 7: WISD will continue to prioritize two-way communication between Waller ISD and all patrons through all sources available and encourage relationships of trust and mutual support. (Public Relations)

**Performance Objective 1:** Build the capacity for parents and school staff to interact and collaborate.

Evaluation Data Sources: District communication survey, parental attendance

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Conduct an annual Title I parent meeting and routinely involve parents in planning, reviewing, and improving the Title I program.		Formative	
Strategy's Expected Result/Impact: Implementation: Meeting notes and sign-in sheets will be used to document parent	Nov	Jan	Mar
Impact: Parents will receive information in regards to our Title I program.  Staff Responsible for Monitoring: Lead: Administrative Team  Others Involved: Interventionists  Title I Schoolwide Elements: 3.2	100%	100%	100%
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Virtual parent-teacher conferences will be conducted in October.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Parent-teacher conferences scheduled with homeroom teachers on October 1, 2021.  Impact: Parents will receive information outlining the progress of their child.	100%	100%	100%
Staff Responsible for Monitoring: Lead: Homeroom teachers			
Others Involved: Administrative Team, Receptionist			

Strategy 3 Details	For	Formative Reviews	
Strategy 3: Holleman will provide at least 2 evening events to help educate parents about what students are learning at school and excite our		Formative	
students about learning.	Nov	Nov Jan	
Strategy's Expected Result/Impact: Implementation:			
S'More Reading Night Math/Science/P.E. Night	50%		
Watth/Science/F.E. Inight			
Impact:			
These events will strengthen the school/home connection.			
Staff Responsible for Monitoring: Administrative Team, Classroom Teachers			
Title I Schoolwide Elements: 3.2			
Strategy 4 Details	For	mative Revi	iews
Strategy 4: Provide NAC Night to explain the program to parents of bilingual students in the program.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Sign-In Sheets, Presentation notes			
T	100%	100%	100%
Impact: Increase parental communication about the Bilingual program.	100%	100%	100%
Staff Responsible for Monitoring: Lead: Bilingual / ESL			
Director			
Others Involved:			
ELL Coordinator, Administrative Team, NAC teachers, Bilingual Counselor			
Title I Schoolwide Elements: 3.2			
Strategy 5 Details	For	mative Revi	iews
Strategy 5: Ensure that all communication with parents is provided in the appropriate language.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Copies of all communication on file in both English and Spanish.			
Pocket Talk devices available to use for translating a conversation.	30%		
Impact:			
The increase of parental communication and involvement.			
Staff Responsible for Monitoring: Lead: Administrative Team			
Others Involved: Receptionist, District Bilingual translators, Bilingual teachers			
Title I Schoolwide Elements: 3.2			

Strategy 6 Details	Formative Reviews		ews
Strategy 6: Encourage parent involvement and participation through our Holleman Dudes, Community Readers, and Volunteer programs.		Formative	
Strategy's Expected Result/Impact: Implementation: Admin team sends out Class Dojos asking for volunteers to sign-up through	Nov	Jan	Mar
Sign-Up Genius for various events throughout the year.  Impact: Increased parent involvement and participation.	30%		
Staff Responsible for Monitoring: Administrative Team  No Progress  No Progress  No Progress  Continue/Modify  Discontinue	le e		

Goal 7: WISD will continue to prioritize two-way communication between Waller ISD and all patrons through all sources available and encourage relationships of trust and mutual support. (Public Relations)

**Performance Objective 2:** Keep all HES families informed on the latest school news and upcoming events.

Evaluation Data Sources: Parent Communication Survey, Sign-in sheets from HES events

Strategy 1 Details	For	Formative Reviews		
Strategy 1: Publish and distribute a monthly calendar written in English and Spanish detailing information pertaining to academic dates and		Formative		
ming events.	Nov	Nov Jan		
Strategy's Expected Result/Impact: Implementation:				
Monthly calendars will be distributed to on-campus students and be available on HES website.	30%			
Impact:				
Increased parental communication and student/parent participation.				
Staff Responsible for Monitoring: Administrative Team				
Strategy 2 Details	For	iews		
Strategy 2: School events and important information will be communicated to families through Class Dojo, Sign-up Genius and paper flyers.	Formative			
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar	
Admin team send out Class Dojos to families regarding campus-wide information and events.				
Teachers post important information and links on their Homeroom Canvas page.	30%			
Impact:				
Increased parent and student involvement and participation.				
Staff Responsible for Monitoring: Administrative Team, Homeroom Teachers				
Strategy 3 Details	For	Formative Reviews		
Strategy 3: Teacher conference periods are built in to grade level daily schedules allowing teachers to communicate with parents in a timely		Formative		
manner.	Nov	Jan	Mar	
Strategy's Expected Result/Impact: Implementation:	-		-	

Teachers will respond to parent communication within 24 hours.

Impact:
Increased communication between parents and teachers.

Staff Responsible for Monitoring: Leads:
Teachers, Instructional Facilitator

Others involved:
Administrative team

One No Progress

No Progress

Ontinue/Modify

Discontinue

**Goal 8:** WISD will provide the necessary financial resources for the support of the instructional program through prudent management and fiscal responsibility. (Fiscal and Resource Management)

Performance Objective 1: Supplement local funding with federal (Title) funding and discretionary grant funding

Evaluation Data Sources: All funds are expended in a compliant manner

Strategy 1 Details	Formative Reviews		ews
Strategy 1: Local funding will be used to support curriculum, staffing, and foundations programs.			
Strategy's Expected Result/Impact: Implementation: All regular classes will be staffed and supported with local funds.  Impact: 100% compliance with funding requirements so we can better support our staff and students.  Staff Responsible for Monitoring: Lead: Principal	Nov 30%	Jan	Mar
Others Involved: Business Office and Campus Bookkeeper  Title I Schoolwide Elements: 2.5	F	tim D	
Strategy 2 Details	Formative Reviews		ews
Strategy 2: Use Title I funding to provide supplemental services and support for at-risk students and our homeless students.  Strategy's Expected Result/Impact: Implementation:  Budget decisions will be made on student need, research-based curriculum, and alignment with district curriculum.	Nov	Formative Jan	Mar
Impact: Students will supplied with personal care items to address their needs.  Staff Responsible for Monitoring: Lead: Counselors	30%		
Others involved: Administrative Team			

Strategy 3 Details	For	Formative Reviews			
Strategy 3: Use Title II funding to provide professional learning in needed areas based on student data.		Formative			
Strategy's Expected Result/Impact: Implementation: Budget decisions will be based on student need, research-based curriculum, and alignment with district curriculum.	Nov	Jan	Mar		
Impact: Student achievement data will increase.	30%				
Staff Responsible for Monitoring: Lead: Principal					
Others Involved: Content Director and Curriculum Director					
Title I Schoolwide Elements: 2.5					
Strategy 4 Details	For	mative Rev	iews		
Strategy 4: Use Title III funding to provide supplemental services to EL students.		Formative			
Strategy's Expected Result/Impact: Implementation: Budget decisions will be made on student need, research based curriculum, and alignment with district curriculum.	Nov	Jan	Mar		
Impact: Student achievement data will increase.	30%				
Staff Responsible for Monitoring: Lead: Principal					
Others Involved: Content Director and Curriculum Director, Bilingual/ESL Department					
Title I Schoolwide Elements: 2.5					
Strategy 5 Details	For	mative Rev	iews		
Strategy 5: Use Title IA funding to provide supplemental services to struggling and at risk students.		Formative			
Strategy's Expected Result/Impact: Implementation:  Budget decisions will be made on student need, research based curriculum, and alignment with district curriculum.	Nov	Jan	Mar		
Impact:	30%				
Student achievement data will increase.					
Staff Responsible for Monitoring: Lead: Principal					
Others Involved: Content Director and Curriculum Director					
Title I Schoolwide Elements: 2.5, 2.6					

Strategy 6 Details	For	Formative Reviews	
Strategy 6: Utilize Special Education funds to provide ARD determined services for Special Education students.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Budget decisions will be made on student need, research-based curriculum, and alignment with district curriculum.  Impact: Student achievement data will increase.  Staff Responsible for Monitoring: Lead: Principal	30%		
Others Involved: Special Education Director			
Title I Schoolwide Elements: 2.5, 2.6			
No Progress Accomplished Continue/Modify Discontinue	nue		

**Goal 8:** WISD will provide the necessary financial resources for the support of the instructional program through prudent management and fiscal responsibility. (Fiscal and Resource Management)

Performance Objective 2: Local funding will be fully utilized.

**Evaluation Data Sources:** All funds are expended in a compliant manner.

Strategy 1 Details	Formative Reviews		ews
Strategy 1: Follow WISD District Budgeting process.	Formative		
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Budgets for all fund sources are developed according to federal, state, and district guidelines.			
Impact:	100%	100%	100%
Funding will be utilized appropriately to provide the best education for Holleman students.			
Staff Responsible for Monitoring: Lead: Superintendent			
Others Involved: Assistant Superintendent, Curriculum Director and Principal			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: A Comprehensive Needs Assessment will occur during the spring semester to determine campus needs and identify possible			
expenditures to be included in next year's Campus Improvement Plan.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation: Notes, agendas, and sign-in sheets from CNA and CIP meetings.			
Staff Responsible for Monitoring: Lead: Administrative Team			
Others Involved: CNA committee members			
No Progress Continue/Modify X Discontinue	e		

**Goal 9:** WISD will provide co-curricular and extracurricular opportunities and programs for students as a means of preparing them for the future. (Enrichment Programs)

Performance Objective 1: HES will address the additional needs of all students in helping prepare for future learning.

**Evaluation Data Sources:** Student will participate in college and career activities.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: All students will be able to participate in College Go Get It Week highlighting Texas-based universities and the importance of		Formative	
attending college.  Strategy's Expected Result/Impact: Implementation: College Week activities, Highlight universities during morning announcements  Impact: Students will have an increased awareness so they can set goals for their future. Staff Responsible for Monitoring: Lead: Counselors  Others Involved: Administrative Team, Teachers  Title I Schoolwide Elements: 2.5	Nov 100%	Jan 100%	Mar 100%
Strategy 2 Details	For	mative Revi	ews
Strategy 2: All Kindergarten through 5th grade students will be exposed to future career opportunities through a campus-wide Career Expo.		Formative	
Strategy's Expected Result/Impact: Implementation: Community members with various careers will highlight their jobs and experiences with students.  Impact: Students will have an increased awareness of future career opportunities. Staff Responsible for Monitoring: Lead: Counselors  Others involved: Administrative Team, Specials teachers  Title I Schoolwide Elements: 2.5	Nov	Jan	Mar
No Progress Complished Continue/Modify Discontinue	e e		

**Goal 9:** WISD will provide co-curricular and extracurricular opportunities and programs for students as a means of preparing them for the future. (Enrichment Programs)

Performance Objective 2: Students will participate in numerous co-curricular and extracurricular activities during the 2021-22 school year.

**Evaluation Data Sources:** Student participation in co-curricular activities available on campus.

Strategy 1 Details	For	mative Revi	ews
Strategy 1: STREAM time will be implemented to provide advanced academics and enrichment time for all HES students.		Formative	
Strategy's Expected Result/Impact: Implementation:	Nov	Jan	Mar
Students will be able to choose from of a variety of classroom activities and clubs to increase their interest in school.			
Impact:	30%		
Increase in student attendance and advanced academics scores.			
Decrease in number of early checkout students.			
Staff Responsible for Monitoring: Leads:			
Administrative Team			
Others involved:			
Teachers, Paraprofessionals			
Title I Schoolwide Elements: 2.5			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: Students in grades 2nd-5th will participate in various academic UIL events.		Formative	
Strategy's Expected Result/Impact: Implementation: District-wide competition	Nov	Jan	Mar
District-wide competition			
Impact:			
Promotes positive competition and teamwork.			
Staff Responsible for Monitoring: Lead: Counselors			
Others Involved: UIL chairs			
Title I Schoolwide Elements: 2.5			

Strategy 3 Details		For	mative Revi	ews
<b>Strategy 3:</b> Students in grades 2-5 will participate in a campus Spelling Bee.			Formative	
Strategy's Expected Result/Impact: Implementation:		Nov	Jan	Mar
Winners of campus Spelling Bee will advance to the district level competition.  Impact: Students become more involved in co-curricular activities.  Staff Responsible for Monitoring: Spelling Bee Coordinator		50%		
Title I Schoolwide Elements: 2.5				
No Progress Accomplished — Continue/Modify	X Discontinue			

Goal 10: WISD will continue to emphasize the educational advantages for students, staff and community in a diverse environment. (Diversity)

Performance Objective 1: HES will celebrate and highlight diversity among our students, staff and community.

Evaluation Data Sources: Hispanic Heritage, Black History, Kindness Week, Cultural Awareness wreaths, Cinco de Mayo pinatas, and Multicultural Day

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Participation in Hispanic Heritage month, Black History month activities, Multicultural Day, Career Day, and Community		Formative	
Readers program.	Nov	Jan	Mar
Strategy's Expected Result/Impact: Implementation:			
Office Team agendas/notes, Schedules of activities, Lessons provided for teachers	20%		
Impact:			
Increased respect for diversity and parent/community involvement			
Staff Responsible for Monitoring: Lead: Principal, Counselors			
Others Involved: Administration and Staff			
Title I Schoolwide Elements: 2.5			
Strategy 2 Details	For	mative Revi	ews
Strategy 2: For the 2021-2022 Title III will fund brochures from Woodburn Press for Language Learners rack cards to support the parents of		Formative	
EL's (\$37.42).	Nov	Jan	Mar
<b>Strategy's Expected Result/Impact:</b> Implantation will be noted by mailing this resource to families for an EL family orientation night. Families will be provided with expert tips and advice with resources that show parents how they can help and support their			
EL students			
Staff Responsible for Monitoring: Parent Family Engagement Liaison			
Principals, Bilingual ESL Director, and Chief Academic Officer			
Funding Sources: Family Engagement Materials - Title III (263) - \$37.42			
No Progress Continue/Modify X Discontinue	e		

Goal 10: WISD will continue to emphasize the educational advantages for students, staff and community in a diverse environment. (Diversity)

**Performance Objective 2:** Parents and other community members will have the opportunity to attend adult/parent education classes and specific programs to assist their children.

**Evaluation Data Sources:** Sign-in sheets

Strategy 1 Details	For	mative Revi	ews
Strategy 1: Provide Canvas Parent Virtual Trainings for all families funded through Title I with Instructure INC. (\$1,250)		Formative	
Strategy's Expected Result/Impact: To build the capacity of parents on how to stay connected to their child's learning through		Jan	Mar
Canvas, our learning management system. Family engagement is a vital role in the academic lives of children and their overall success. Obtaining the appropriate tools is crucial to help families be involved by supporting their child in being successful and to build confidence by being able to check their grades, view assignment due dates, read instructions, follow their calendars and communicate easily with their teachers. The overall goal is to provide increased family engagement opportunities to ALL families within the district by building their capacity for increased student achievement.  Staff Responsible for Monitoring: Chief Academic Officer,		100%	100%
Family Engagement Specialist, Campus Administration,			
Communications Dept.			
Funding Sources: - Title One (211) - \$1,250			
No Progress Continue/Modify X Discontinue	e		

## **Title I Personnel**

<u>Name</u>	<u>Position</u>	<u>Program</u>	FTE
Belinda Salazar	Bilingual Coach	Bilingual Department	
Guillermina Guerrero	Math Coach	Math Department	
Kendra Parker	Instructional Facilitator	Curriculum	
Nicole Donaldson	Reading Coach	Reading Department	

## **Campus Funding Summary**

			Title One (211)	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	4	2	Title I - Mathlink & Debbie Wells	\$11,480.00
10	2	1		\$1,250.00
			Sub-Total	\$12,730.00
			Title Two (255)	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
2	4	2		\$636.34
Sub-Total			tal \$636.34	
			Title III (263)	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
5	1	2	B&N Dictionaries Year 2	\$252.00
10	1	2	Family Engagement Materials	\$37.42
	•		Sub-To	tal \$289.42
			Title IV (289)	
Goal	Objective	Strategy	Resources Needed Account Code	Amount
3	2	2	Red Ribbon Week materials	\$793.52
3	2	2	Kindness Week materials	\$397.65
3	2	2	Social Emotional Learning/Restorative Circle materials	\$791.86
3	2	4	SEL Program for Counselors from Character Strong	\$1,999.20
3	4	4		\$200.00
			Sub-Total	\$4,182.23
			Grand Total	\$17,837.99